Washington Paid Family & Medical Leave

Employment Security Department WASHINGTON STATE

Advisory Committee Meeting April 16, 2020



Presentation overview

Introductions

Approve meeting minutes

Customer Service Processing Update

Paid Family and Medical Leave | Covid-19

Logistics

Open comment

Introductions

- Advisory Committee
- In-person attendees

(Note: We will use the conference call feature to identify who is on the phone rather than announcing during meeting)

Approve March minutes

Discussion

Application & Weekly Claim data - through 4/11



New Applications Submitted - Weekly



New Weekly Claims Submitted - Weekly



Application & Weekly Claim data - through 4/11



Call Data

Customer Care Call	Week 6	Week 7	Week 8	Week 9	Week 10	Week 11	Week 12	Week 13	Week 14	-
Processing	2-Feb	9-Feb	16-Feb	23-Feb	1-Mar	8-Mar	15-Mar	22-Mar	29-Mar	5-Apr
	8-Feb	15-Feb	22-Feb	29-Feb	7-Mar	14-Mar	21-Mar	28-Mar	4-Apr	11-Apr
Calls Presented	10,878	8,948	6,360	7,170	6,956	6,339	6,201	6,653	6,640	6,069
Calls Answered	3,565	3,372	2,624	3,134	2,788	2,403	2,502	2,763	2,864	2,804
Calls Abandoned	7,313	5,576	3,736	4,036	4,168	3,936	3,699	<mark>3,89</mark> 0	3,776	3,265
Average Handle Time	0:11:40	0:11:18	0:10:23	0:10:30	0:11:43	0:11:30	0:09:59	0:10:54	0:11:25	0:11:11
Max Handle Time	1:17:38	1:47:46	1:06:36	1:24:31	1:20:47	1:42:17	1:23:59	1:47:16	1:19:33	0:56:22
Average Abandoned Time	0:21:37	0:22:21	0:25:30	0:23:48	0:28:11	0:31:22	0:30:42	0:36:09	0:33:01	0:31:51
Max Abandon Time	2:00:46	1:58:20	2:03:12	2:08:48	2:24:12	2:39:32	2:32:43	2:30:39	2:33:21	2:42:32
Average Speed Answered	1:14:19	1:14:14	1:25:07	1:17:25	1:30:38	1:37:26	1:36:49	1:41:43	1:46:18	1:46:25
Average Queue Time	0:35:12	0:38:21	0:46:07	0:42:58	0:48:39	0:51:04	0:52:25	0:57:32	0:57:45	0:56:59
Max Queue Time	2:06:20	2:01:18	2:07:32	2:17:23	2:26:46	2:47:02	2:58:24	2:34:30	2:43:51	2:48:28

Top 5 Call Reasons

- 1. Benefits application providing updated information, usually around start/end dates
- 2. Status of claim
- 3. Weekly claims providing updated information, usually around hours of PTO used
- 4. Fact Finding responding to fact finding inquiries
- 5. General questions

Translations & Interpreter Services

Applications have been mailed out in four other languages:

> Spanish: 102 Vietnamese: 3 Russian: 1 Arabic: 1

Calls using interpreter services:

	Jan	Feb	Mar	Total 2020-Q1
Spanish	179	174	173	526
Vietnamese	4	5	4	13
Somali	3		3	6
Cantonese	1		3	4
Russian	1	1	2	4
Arabic	2		1	3
Amharic		2		2
Cambodian (Khmer)	1		1	2
Korean	1		1	2
Burmese		1		1
Chinese		1		1
Dari	1			1
French	1			1
Karen	1			1
Ukrainian	1			1
All languages	196	184	188	568

Target: Two Weeks

Program Headlines

Strong Demand Continues

New applications per week have steadily decreased since 3/22/2020.

Working Hard to Address Demand

- > 31,000 applications processed (as of 4/11/2020).
- >150,000 weekly claims processed totaling over \$84.5M (as of 4/11/2020).
- >4,750 hour OT since thru 3/31/2020.

Like-kind Application Processing

 Identified and pulled like applications for processing resulting in ~9,000 applications

Premium Collection

- Began 1st Qtr. reporting 4/1/2020. **Program Highlights**
- Successful adjustment to remote workonly 2 staff unable to work remote.
- >March 31 milestone of 100,000 weekly claims processed was reached.

Target Two Weeks—Status Update							
	People—FTE	People—Contracted	Process	Technology 🔴			
Decisions	Hire >150 FTE	Contract for 100 short- term temporary staff	 New processes to expedite processing 	 Investments to support staff ramp up and self-service options 			
Key Accomplishments	 33 FTE started in April Adapted on-boarding, training and job shadowing processes 	 Conducted train the trainer, subsequent staff training Begin processing applications on 4/20 (phase 1) 	 Applied a software patch to improve processing performance of the daily payment file 	 Secured Dev Ops staff Developed Benefits 1.1.10, completed end-to-end testing / bug fixes New load balancers into production 			
Next Steps	 Wrap up recruitments for this fiscal year in May Continue training and job shadowing 	Complete phase 2 of processing applications— 4/27/20	 Complete Phase 3 of like application processing Continue seeking ways to improve processes 	 Begin Sys Ops recruitment Finalize cloud migration timeline and strategy Deploy Benefits 1.1.10 			
Risks and Issues			Mitigations/Updates				
Application volumes could increase; impact ability to reach TTW goals (Risk)		Monitoring weekly: Projections show that applications received the week of March 28 will take 8 weeks to process—down from our peak processing time projection of 11 weeks for applications received in February.					
Covid-19 could increase Benefit application volumes; impact ability to reach TTW goals; and could decrease the Employer premium payments (Risk)		Benefit Applications - Monitoring weekly: We do not see evidence yet of significant volume increases directly related to Covid 19.					
		Employer premium payments- quarterly reporting just began and it is too early to tell the Covid 19 impact.					

Hardship Processing

- Hardship application processing began 3/6/2020
- A total of 292 hardship applications have been processed
 - 245 of these handled through the Ombuds office

www.paidleave.wa.gov/hardship

Paid Family and Medical Leave & Covid-19

- Questions? Paid Family and Medical Leave intersects with recently passed federal legislation, Families First Coronavirus Response Act
- Operational Adjustments Made
- May Advisory Committee meeting 5/21, Proposed remote

Advisory Committee Logistics

- Substitutions (Charter distributed)
- September meeting alternative- Tues 9/22 10-Noon or Wed 9/23 10-Noon
- Paid Family and Medical Leave Leader Coverage

For the good of the order: open comment

Next meeting May 21, 2020 from 10 a.m. to 12 p.m. (Electronic Only)

Continue the conversation

John Mattes

Interim Director, Paid Family & Medical Leave

Employment Security Department

john.mattes@esd.wa.gov



Join our listserv at bit.ly/PaidLeaveList

Ask questions and make comments on our public forum at bit.ly/CommentForum



Voluntary plan update

